

The MOC Warfighter

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From the Editor:

As Director of the Naval War College's Executive-Level OLW Course (ELOC), Steve Kornatz developed a wealth of expertise in how senior officers on operational-level staffs can lead effectively. Recently retired from NWC, Steve left a parting gift for these leaders. In "The Staff Principal," he distills years of insights from his experience and discussions with other leaders to address what he views as a gap in doctrine. Written primarily for MOC Directors, Chiefs of Staff, and N-Code leads, the article holds value as well for the staff officers who work for whom the "Staff Principals" serve as their bridge to the Commander.

NWP 5-01 Navy Planning is undergoing periodic revision, with the Naval War College as the Primary Review Authority (PRA). As the NWC lead for this effort, Tim St. Laurent provides an update on its progress. This article should get everyone thinking about the Navy Planning Process in anticipation of the next step for the revision, which will publish a draft and solicit inputs from the fleet for improvements.

In the next article, CDR Mike Hallett takes a look at the challenges of leading a multinational operational planning team (OPT). Recognizing that people from different cultures have varying approaches to problem-solving, CDR Hallett makes a case for an OPT leader to think deeply about how to discern valuable insights that can arise from the diversity of these teams.

Ray Tortorelli notes a gap in doctrine for guidance on how to assess cyberspace operations (CO). Observing that there are major differences in the force's expertise level required to assess CO, he identifies a need for evolution of the Maritime Operations Center (MOC) to improve assessment.

Also in this edition, we republish an article on Logistic Planning Factors that was written in 1954 by CDR Ralph E. Williams. As explained in the foreword by CDR Tom Gerstner, the article contains insights that are still valid today. It serves as a reminder that our predecessors wrestled with many of the same challenges, and that we can sometimes find nuggets of insight by searching the archives for articles and lessons learned.

As always, we invite you to think about the issues you face in your jobs and to consider writing an article for this magazine. Sharing your thoughts here can trigger your peers to think differently about how they approach similar issues – let's keep the discussion going!

All the best,

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