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President's Notes

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President's Notes

This past summer in Newport was certainly not typical of the summers experienced in most other graduate institutions. Immediately after our June class graduated, we commenced "Global War Game '83." It was the fifth game in a series and it attracted a good deal of interest. Navy Secretary John Lehman attended a briefing at the end of the first week and was present for the hot washup. Admiral Ron Hays, Vice Chief of Naval Operations, also attended and addressed both players and observers at the wrap-up. Much was learned by all participants.

By now you are probably aware that the Chief of Naval Operations has named Dr. Robert Wood as Dean, Center for Naval Warfare Studies (CNWS), succeeding former Navy Under Secretary Robert Murray. The formal announcement came at the conclusion of Global War Game 1983, and Secretary Lehman used the opportunity to award Bob Murray the Navy Distinguished Civilian Service award for his superb contributions to the Naval War College during the previous two years. While Bob Murray will be directing the National Security Programs at Harvard University, I'm pleased to announce that we'll be seeing him regularly in Newport during the coming year since he has agreed to teach a course in our electives program. The course will focus on decision making in the national security environment, and few people have more experience in this area than Bob Murray. We hope he will remain a friend of the college for many years to come.

As to our new CNWS dean, we have a man of rare talent in Dr. Bob Wood. He's been the chairman of the Naval War College Strategy Department since 1980 and prior to that, he served as a visiting professor between 1977 and 1978. Many of you know Bob personally and I'm sure you concur that he is an exceptional man and a gifted educator and scholar. Under

his guidance, I'm sure, you'll continue to hear good news about the contributions of the CNWS, the Strategic Studies Group (SSG), and from the *Review* of which he is now publisher.

Convocation ceremonies for the class of 1984, the 100th class to attend NWC, were held on a beautiful summer morning on 16 August. Admiral Wes McDonald (CinCLantFlt, SacLant), our guest of honor and principal speaker, did a magnificent job of launching the new class. Dr. Felix de Weldon, the world-famous sculptor and a founder-member of the Naval War College Foundation, honored us by his presentation of an impressive bust of VAdm. John (Chick) Hayward. Both of these fine Americans, the artist and his subject, were with us on the speaker's platform and contributed greatly to the occasion. Chick Hayward, the 33rd president of this institution, remains to this day a rich contributor to its activities.

We were pleased that VAdm. Lee Baggett (OP-095) was able to break away from his busy desk in Washington for a day to debrief our fourth graduating class of post-command officers. This course is a special, high-value, high-impact, initiative of Admiral Watkins. In a nutshell, this short 6-week course is designed as an interim program to offer a taste of Naval War College education to as many post-command officers as possible, recognizing that many might not be able to attend our regular 10-month course of instruction. We give them a high energy executive-level exposure to strategy, defense economics and naval operations, plus some intense war gaming. The course has been a solid success and more improvements are on the way. It should be stressed that it is *not* a substitute for the complete course, but it helps us expose a larger number of top-notch officers to some fundamental strategic issues.

Adm. Watkins' other initiatives regarding the college are also beginning to have impact.

This year we have 35 post-command officers in the 10-month course, a sharp increase over the nine we started with a year ago. This represents a firm, enthusiastic commitment on the part of the CNO who wants us to think better and fight smarter. Next year we expect to start with 65 post-command officers. At this rate, it will not be long before Naval War College-educated officers are holding positions of responsibility at all levels of the Navy and the Department of Defense. I'm proud to say that we are on target and tracking.

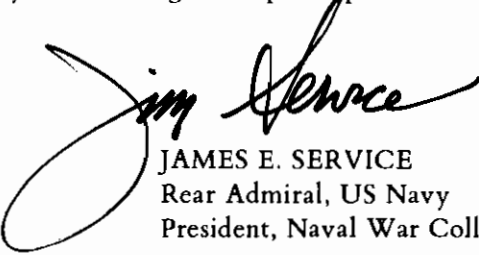
While the War College has been the focus of attention for a number of guests this summer, I must admit that the city of Newport and the America's Cup races have generated a few visitors of their own. In fact, local officials estimated that over 4 million people will have visited by the end of September! War College personnel have participated in many "cup"-related activities, and the first lecturer in our contemporary civilization lecture series was Dr. Norris D. Hoyt, a world-class sailor who is known as "the voice of the America's Cup." He presented an entertaining and informative lecture to an overflow crowd in excess of 1,400 people.

The college was also honored by a visit by England's Prince Andrew, who was in Newport representing the Royal Family and encouraging the British challengers in the "cup" competition.

I've always found the Navy to be an exciting life, and it continues to be so for all of us at the Naval War College!

In the pages that follow, you will find a series of papers which served as the basis of discussion during the Center for Naval Warfare Studies' "May Conference" held last spring. This was the second such conference to be held here at the college, and as in the past, an impressive group of guests from government, business, the military services, and academia were invited to travel to the college to discuss the vital issues of the day.

While only this select group was able to attend the conference itself, we hope that the publication of these papers will serve to share with our readers some of the ideas developed by these distinguished participants. We invite your interest and comments.

A handwritten signature in black ink, reading "Jim Service". The signature is written in a cursive, flowing style. The "J" is large and loops around the "S".

JAMES E. SERVICE
Rear Admiral, US Navy
President, Naval War College