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Naval War College Continuing Education Information

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NAVAL WAR COLLEGE

CONTINUING EDUCATION INFORMATION

Professional growth is the hallmark of a professional and for the naval officer the Naval War College represents the apex in formal career development. Although not every naval officer has the opportunity to attend the Naval War College's resident program, all have the opportunity to become involved in the resident curricula through either the Correspondence Course Program or the recently established Off-Campus Graduate Study Seminar Program. These courses have been designed to assist in the development of the naval leaders of the coming decade. Both programs provide professional enrichment and a new perspective that will serve the student and the naval service.

CURRENT PROGRAMS. The resident curricula for the Colleges of Naval Warfare and Naval Command and Staff are oriented to place maximum emphasis upon three core subjects of Strategy and Policy, Defense Economics and Decision Making, and Employment of Naval Forces. In order to accomplish the Naval War College mission, "to enhance the professional capabilities of its students to make sound decisions in both command and management positions, and to conduct research leading to the development of advanced strategic and tactical concepts for the future employment of naval forces" each of the core subjects is aimed toward expanding the student's logical reasoning capability and ability to analyze the elements of choice rather than familiarization with straight factual material.

The Naval War College Center for Continuing Education offers a one-diploma Naval War College correspondence curriculum of approximately 1,000 hours of study and an Off-Campus Graduate Study Seminar Program. Both programs parallel the courses offered in residence.

COURSE DESCRIPTIONS. The correspondence course program is organized as follows:

- (1) 300 Hours Strategy and Policy
- (2) 300 Hours Defense Economics and Decision Making (Management)
- (3) 300 Hours Employment of Naval Forces
- (4) 100 Hours Discretionary—to be creditable from International Law courses, previous NWC correspondence course work completed, or as chosen from other NWC correspondence courses that may be available in the future.

Although students are not obligated to pursue this entire diploma program through to completion, they are encouraged to give the matter serious consideration. All courses are graduate level and require creative work.

The Off-Campus Graduate Study Seminar Program offers seminars in Strategy and Policy and Defense Economics and Decision Making in the Washington, D.C. area, and seminars in Employment of Naval Forces in Newport, R.I. These programs provide active-duty naval officers an opportunity to continue their professional

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military education on an off-duty basis. These seminar courses create an intellectually challenging environment that stimulates and encourages voluntary self-education. These courses are taught by highly qualified instructors supplemented by lecture visits from Naval War College resident faculty members or graduates. Off-campus seminar course completions may be substituted for correspondence course completions in qualifying for the overall Naval War College correspondence course diploma.

The mission for the foregoing programs and the resident program is the same. Therefore, even for those officers who may eventually be selected for Naval War College resident instruction, both the Correspondence Course Program and the Off-Campus Graduate Study Seminar Program provide an outstanding opportunity for further career and professional development and are no bar to resident assignment.

PROFESSIONAL RECOGNITION. Correspondence courses are recognized as enhancing a naval officer's career as evidenced by the following quotation from the March 1974 Officer Personnel Newsletter (NAVPERS 15892):

Reporting seniors are encouraged to document, in the comments section of fitness reports, individual efforts at self-improvement. Such documentation should include correspondence courses from various service colleges; . . . This information is important to Navy Department personnel managers and is often an item of consideration by selection boards.

Such information is now specifically called for in BUPERSINST 1611.12D Change 2 of 18 February 1976.

Letters of completion are issued for each course; copies are sent to the Chief of Naval Personnel or other appropriate authority for the student's selection jacket. Certificates are issued upon successful completion of all courses in a subject area, and the Naval War College Correspondence Course Diploma is awarded when the entire course is completed. Course designation in the "Manual of Navy Officer Manpower and Personnel Classification (NAVPERS 15839C)" is in progress. Once designated, course completions can be noted on the Officer Data Card.

GRADUATE ACCREDITATION. The Strategy and Policy and Defense Economics and Decision Making correspondence courses have been evaluated by the Office on Educational Credit of the American Council on Education (ACE) for graduate credit. Recommendations are as follows:

| | | |
|---------------------------------------|---------------------------------|--|
| Strategy and Policy | Nine (9) graduate credit hours | In the mixed disciplines of political science, international relations, and history. |
| Defense Economics and Decision Making | Eight (8) graduate credit hours | In the mixed disciplines of management and business administration. |

The Office on Educational Credit of ACE evaluates all senior service college resident and nonresident courses and more than 90 percent of the universities and colleges in the United States accept its recommendations. Accreditation of Off-Campus Graduate Study Seminar Programs is expected in April 1976 Strategy and Policy and April 1977 Defense Economics and Decision Making.

ELIGIBILITY AND APPLICATIONS. Naval War College correspondence courses are available to all commissioned officers of the U.S. military services (O-3 and above) on active duty or in the inactive Reserve. Selected Government employees of the

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grade GS-10 (or equivalent) and above may also enroll. Waivers may be granted for qualified individuals in lower grades. Students may enroll in only one course at a time. Applications from active and inactive commissioned officers (O-3 and above) may be by the application card provided in the *Naval War College Review* and in brochures, or by letter. Applications from U.S. personnel requiring waivers may be by card or letter *via* commanding officer or command maintaining service record.

Direct enrollments are available to international officers. Up to five students may be accepted from each country eligible to send officers to the Naval Command College and Naval Staff Course. Student selection is at the discretion of the country concerned, and all correspondence and material is transmitted through the appropriate U.S. agency in-country.

To be eligible for graduate credit, students must complete their course work in Strategy and Policy and/or Defense Economics and Decision Making with an overall grade of A or B to include an examination that will be given in a controlled, proctored environment. Students enrolling in Strategy and Policy and/or Defense Economics and Decision Making are not obligated to seek this credit nor to take the examination. If students are interested in seeking graduate credit for these courses at civilian universities and colleges of their choice, they are encouraged to query the Center for Continuing Education for further information.

The Naval War College Off-Campus Graduate Study Seminar programs are available to all officers in pay grades O-1 through O-6, although preference in selection is given to those in pay grades O-3 to O-5. Civilians are required to be of equivalent GS level. All applicants should have at least a baccalaureate degree. Policy and procedural guidance governing selection to the seminar program will be consistent with BUPERSNOTE 1301 of 14 April 1975, "Service College Selection and Assignment." Application for these programs will be accepted after 1 June 1976. Special advertising will be conducted in Washington and Newport where these seminars are held.

Mailing address: Center for Continuing Education
U.S. Naval War College
Newport, RI 02840

Telephone: Autovon 948-3898
Commercial (401) 841-3898

SUMMARY OF COURSES. The Center for Continuing Education offers the following correspondence courses:

STRATEGY AND POLICY¹

The overall objective of these seven courses is to provide students with the opportunity to probe into strategic problems in sufficient depth to understand the complexities of the issues and factors relevant to decisions. Estimated hours of study and retirement point credits for those Reserve officers not on active duty are also shown. A total of 300 hours and 100 reserve points is involved.

Course S 11 The Sovereign State: Early Strategy and Policy Considerations
(36 hours/12 points)

¹All courses are prerequisites to those that follow, except that only Course S 11 is a prerequisite for S 17.

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This course deals with the Peloponnesian War between Greek city-states in the fifth century B.C. The basic text is by Thucydides, one of the most noted of all historians. The book is important in that it contains many of the great issues with which mankind has been grappling since its beginning—the nature of man, the nature of power, what is right, what is wrong, what is justice, and what are the causes of war. This particular historical period serves as the first of six such case studies that will be dealt with in the subject area of Strategy and Policy. The reader will undoubtedly associate the issues and problems faced to situations confronting various 20th-century leaders—whether they be presidents, prime ministers, diplomats, admirals, generals, or others possessing significant governmental authority.

Course S 12 **The Strategy of Total War: Napoleon and Clausewitz**
(42 hours/14 points)

This course principally concerns the impact of the French Revolutionary and Napoleonic wars on the evolution of modern warfare and strategic thought—particularly as reflected in the writings of Gen. Karl von Clausewitz.

Course S 13 **The Strategy of Limited War and Alliance Politics:**
Otto von Bismarck (42 hours/14 points)

This course takes up the relationship between strategy and foreign policy. Using Bismarck's remarkable successes as an illustration, the course probes the use of war as an instrument of national policy and the use of alliance politics to preserve the peace and maintain stability.

Course S 14 **The Origins of World War I (42 hours/14 points)**

This course will use an investigation of the long-range and immediate origins of World War I to focus on the modern phenomena of armed peace, accidental war, and the escalation of local war. The role of such factors as imperialism, revolutionary nationalism, technological developments and armaments races, and increasingly rigid alliance systems, will all be examined.

Course S 15 **The Origins and Strategy of World War II (54 hours/18 points)**

This course seeks first to show how Great Britain and France sought security after World War I, especially in the face of the growing military threat of Nazi Germany. In this study, the relationship between the development of new weapons and strategic doctrine on the one hand, and the formulation of defense and foreign policy on the other, is especially important. The course then deals with the principal issues confronting the United States, Great Britain, and the Soviet Union in hammering out a coalition strategy and in agreeing upon the allocation of national resources for the global war against Germany and Japan.

Course S 16 **Containment and the Cold War (42 hours/14 points)**

This course examines the difficulty in reordering the international political structure after a total war fought with unlimited means for unconditional ends. The collapse of the wartime Grand Alliance and the confrontation of the United States and the Soviet Union as postwar superpowers combined to produce a situation in some respects unprecedented in international politics.

Course S 17 **The Military Profession (42 hours/14 points)**

This course examines the role of the military profession in modern American society. Special attention is directed toward the military's relationship with civil

authority, the military response to technological and social change, and to the tensions that may develop between traditional military values and the changing role and requirements placed upon the professional officer today.

DEFENSE ECONOMICS AND DECISION MAKING²

The Defense Economics and Decision Making area emphasizes the problems associated with translating national strategic goals into force levels and the required specific weapons systems. Estimated hours of study and retirement point credits for Reserve officers not on active duty are also shown. A total of 300 hours and 100 reserve points is involved in this subject.

Course M 21 National Resource Allocation (60 hours/20 points)

This course addresses the environment within which priorities—and ultimately, national strategies—are made and resources allocated at the national and Department of Defense levels. The focus of this course is on those interests and constraints which have the greatest impact on the range of options and particularly on national defense strategies and budgets.

Course M 22 Decision Making in Organizations (60 hours/20 points)

This course focuses on relationships among people in organizations and on the nature of decision making, especially as related to defense matters. The course covers human values and perceptions, group and individual interaction, and the inter-relationships of organizational systems and subsystems. Organizational models for decision making are introduced, and their explanatory and predictive values analyzed.

Course M 23 Quantitative Factors in Defense Decisions (60 hours/20 points)

The course focuses upon the disciplines of microeconomics and decision making under uncertainty to develop the theoretical bases for analysis and examines various tools (e.g., optimization and estimation) useful in the implementations of this theory. These topics are examined on both a theoretical and applications basis. Theoretical developments are included to provide general knowledge of the techniques and to examine the philosophic insights into decision making that they provide, as well as to develop a basis for evaluating any specific application of the technique. Applications are examined in order to further study the usefulness of the theoretical technique, to examine the problems that arise when an analyst attempts to develop an analytic model of a large problem, and to develop the manager's ability to extract from an analytic report useful decision making information.

Course M 24 Analysis of Defense Decisions—I (60 hours/20 points)

This course will focus on systems analysis as a process (i.e., an organized, rational approach that helps the manager to relate all the important factors in a situation requiring a decision) that may be applied to a varied number of decision making situations. The structure of systems analysis, as discussed in the Quade and Boucher textbook aids the decision maker in structuring his investigation of the factors relating to the decision making situation.

²All courses are prerequisites to those that follow except that M 22 and M 23 may be reversed in order.

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Course M 25 Analysis of Defense Decisions—II (60 hours/20 points)

This course focuses on the DOD Planning, Programming, Budgeting System (PPBS) and the use of analysis in management problem-solving situations. The course covers the PPBS structure and a review of the use of systems analysis by the Department of Defense as a management tool in the decision making process.

EMPLOYMENT OF NAVAL FORCES (ENF)³

The ENF subject area is designed to expand the student's understanding of how tactics are developed and implemented in support of naval missions. It teaches the use of fundamental principles for the employment of weapon systems which have applicability to present as well as future naval operations. Estimated hours of study and retirement point credits for Reserve officers not on active duty are also shown. A total of 300 hours and 100 points is included in this subject.

Course T 31 Technical Factors and Engagement Analysis (60 hours/20 points)

Through the use of selected readings, written work, and problem solving, the student examines the fundamental parameters of sensors, weapons, and sea and aerospace platforms. The impact these fundamentals have on tactics is analyzed through simplified tactical engagements.

Course T 32 Military Planning Process (60 hours/20 points)

Through the use of selected readings, a programed text, and written work, the student will examine problem-solving techniques as applied to military planning. Emphasis is placed on the "Commander's Estimate of the Situation." The student will use the military planning process format to solve a hypothetical military problem.

Course T 33 Sea Control (60 hours/20 points)

Through the use of essays and a practical scenario, this course examines the Navy's mission area of Sea Control. The problems of the sortie, rendezvous and ocean transit of a carrier task force, and the employment of weapon platforms and sensors are studied along with the tactical decisions required to protect this force at sea in a multithreat environment.

Course T 34 Projection (60 hours/20 points)

Through the use of essays and a practical scenario, this course examines the Navy's mission of projection of naval power ashore through the use of amphibious operations and employment of naval air, the relationship between Sea Control and Power Projection, the effectiveness of tactical air strikes as a conventional deterrent, and the legal and moral implications of civilian casualties resulting from the use of airpower.

Course T 35 Peacetime Naval Operations (60 hours/20 points)

Through the use of essays the presence section of this course identifies the operative factors in a politico-military diplomatic operation, compares and contrasts various tactics employed in naval presence, and evaluates the use of naval forces in a

³ All courses are prerequisites to those that follow with the exception that T 32 and T 35 may be taken at any time.

presence role in international crisis situations. The nuclear deterrence section utilizes essays to identify past and present U.S. nuclear deterrent policies, the contribution of the elements of the TRIAD toward deterrence, and the progress of the Strategic Arms Limitations negotiations.

INTERNATIONAL LAW SUBJECT AREA⁴

The International Law subject area aims at enhancing the military officer's capability to make sound decisions involving the application of international legal principles. Students should acquire an understanding of basic principles of international law and a means of analyzing their applicability to areas of our potential military operations. The courses may also be credited toward completion of the 100-hour discretionary portion of the 1,000-hour diploma program or may be pursued separately without regard to attainment of the diploma. Estimated hours of study and retirement point credits for Reserve officers not on active duty are also shown. A total of 144 hours and 48 retirement points is represented in this subject. All courses are unclassified.

Course L 51 Fundamental Concepts in International Law (60 hours/20 points)

An introduction to basic international legal principles, the role of the United Nations Charter in controlling the use of force, selected instances of recent resorts to force, and a hypothetical situation to which the analyzed legal principles are applied.

Course L 52 Jurisdictional Concepts of International Law (42 hours/14 points)

The course focuses on selected areas where states may claim competing rights with respect to use of the seas, airspace and outer space, and visits by forces of one state in the territory of another.

Course L 53 The Laws of War (42 hours/14 points)

An introduction to the basic principles controlling the conduct of force in wartime, with emphasis on the application of the principles of selected factual instances involving land, sea and air warfare.

DISCRETIONARY

Course T 32A⁵ Preparation of the Staff Study, Development of the Plan, Directive and Concept of Operations Annex (30 hours/10 points)

Through the use of selected readings, programmed text, and written work, the student will further examine problem-solving techniques as related to military planning. Emphasis is based on the staff study, directive and concept of operations annex. The scenario will be a continuation of that developed in T 32, The Military Planning Process.

⁴ All courses are prerequisites to those that follow.

⁵ T 32 is a prerequisite to enrolling in T 32A.

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| Course | Title | Hours | Points |
|----------------------|---|-----------|-----------|
| S 11 | The Sovereign State | 36 | 12 |
| S 12 | The Strategy of Total War | 42 | 14 |
| S 13 | The Strategy of Limited War and Alliance Politics | 42 | 14 |
| S 14 | The Origins of World War I | 42 | 14 |
| S 15 | The Origins and Strategy of World War II | 54 | 18 |
| S 16 | Containment and the Cold War | 42 | 14 |
| S 17 | The Military Profession | <u>42</u> | <u>14</u> |
| Totals | | 300 | 100 |
| M 21 | National Resource Allocation | 60 | 20 |
| M 22 | Decision Making in Organizations | 60 | 20 |
| M 23 | Quantitative Factors | 60 | 20 |
| M 24 | Analysis of Defense Decisions--I | 60 | 20 |
| M 25 | Analysis of Defense Decisions--II | <u>60</u> | <u>20</u> |
| Totals | | 300 | 100 |
| T 31 | Technical Factors and Engagement Analysis | 60 | 20 |
| T 32 | Military Planning Process | 60 | 20 |
| T 33 | Sea Control | 60 | 20 |
| T 34 | Projection | 60 | 20 |
| T 35 | Peacetime Naval Operations | <u>60</u> | <u>20</u> |
| Totals | | 300 | 100 |
| L 51 | Fundamental Concepts in International Law | 60 | 20 |
| L 52 | Jurisdictional Concepts in International Law | 42 | 14 |
| L 53 | Laws of War | 42 | 14 |
| Discretionary | | | |
| *T 32A | The Staff Study | 30 | 10 |

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*T 32 is a prerequisite to enrolling in T 32A.

**CENTER FOR CONTINUING EDUCATION
U.S. NAVAL WAR COLLEGE, NEWPORT, R.I. 02840**

PRIVACY ACT STATEMENT

**APPLICATION FOR CORRESPONDENCE COURSE
(NAVWARCOL 1550.5)**

Authority to request this information is derived from 5 United States Code, section 301, Departmental Records, and 44 United States Code, section 3101, Records management. The purpose of this form is to enable individuals to provide the necessary information to the Center for Continuing Education, U.S. Naval War College for enrollment in a specific correspondence course.

The information provided by you will become a permanent part of your Naval War College correspondence course record. The information provided will be used to enroll you in a specific correspondence course and to report your successful completion of that course to the appropriate higher authority.

Completion of this form is entirely voluntary. Failure to provide your social security number may prevent the report of your completion of a correspondence course from being entered in your official service record. Failure to provide your education/experience qualifications will result in an inability to consider a request for a waiver of rank or grade requirements for enrollment in a Naval War College correspondence course. If the other information is not provided, enrollment cannot be accomplished.

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