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The Exercise of Sovereignty

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London, Kurt. *The Making of Foreign Policy*. Philadelphia: Lippincott, 1965. 358 p.

In *The Making of Foreign Policy*, author London has updated, reevaluated, and in large measure rewritten his earlier (1949) text of foreign policy, *How Foreign Policy Is Made*. After summarizing significant characteristics of the current international environment and reviewing the limitations created by the various elements of national power, Mr. London discusses the internal factors which contribute to foreign policy making. He believes that for most of the major nations of the world—domestic and foreign policies have today become inseparable, and present a most interesting analysis of the manner in which national institutions and traditions in these nations affect their foreign policy decisions, and of the conflicting pressures exerted from within by competing interest groups.

Much of the remainder of the book constitutes a short course in comparative government, with particular attention being paid to the organizations and procedures involved in the formulation and execution of foreign policy decisions by the leading nations of both East and West. Relations between individual countries and the United Nations are also discussed. *The Making of Foreign Policy* is recommended to the beginning student of national strategy formulation as a readable review of the factors involved, and to those interested in contemporary international affairs as a concise comparative summary of the conduct of foreign relations by today's major powers.

H. T. QUINN, JR.
Commander, U.S. Navy

Marshall, Charles B. *The Exercise of Sovereignty*. Baltimore: The Johns Hopkins Press, 1965. 275 p.

In this book, which includes a Foreword by Dean Acheson, Mr. Marshall has assembled selections from his own essays and lectures from his past twelve years of experience in foreign affairs. He has chosen as his connective theme the sovereignty of contemporary nation-states, with emphasis on the world as it exists rather than the world as it ought to be. The selections are divided into three broad categories: The conditions of foreign policy between sovereign states, alliance and confrontation between them and relations with new states.

In the author's words this is "a book on ways of thinking about foreign policy, more than on events."

Mr. Marshall takes a practical if somewhat pessimistic approach to the problems of diplomacy in assuring the reader that there will always be trouble between sovereign states. The best that enlightened diplomacy can hope to achieve is a minimization or perhaps a deflection of the difficulties encountered to keep them within manageable bounds. The book is alive with frequent illustrative examples from recent diplomatic incidents and is made entertainingly readable by the author's expressive style. It is recommended reading and will provide additional insight for the student of international relations.

G. C. BALL, JR.
Captain, U.S. Navy

Stanley, Timothy W. *NATO in Transition: the Future of the Atlantic Alliance*. New York: Praeger, 1965. 406 p.

Timothy Stanley has rendered in this book an incisive, well-rounded study of the North Atlantic Treaty Organization. Writing from a background of intensive research, government service, and earlier duty as a military officer deployed with a unit assigned to NATO, the author provides a comprehensive overview of the cultural, economic, political and military aspects of the Atlantic alliance. His searching examinations and analyses are well reasoned and highly informative of the several critical problem areas which currently plague the NATO leadership. Especially instructive are his extensively documented surveys and discussions of the strategic factors, weapons criteria, and political schism tendency factors which vitally influence the NATO environment. The Treaty Organization is depicted as being in a state of transition; at a point in its evolution where its original mission of maintaining the security and political integrity of its member nations must be expanded to include the development of means which look toward the establishment of a peaceful world order. Mr. Stanley chronicles the already substantial and lasting achievements of the NATO alliance, and sets forth cogent, convincing arguments for maintaining and strengthening it. In this latter connection, he imparts a sense of urgency to the need for member nations to find early resolutions of their differences in order that the alliance can move forward constructively. Of special interest to professional military and naval officers, this book will, in addition, prove to Americans