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## President's Forum

Shoshana Chatfield Rear Admiral, U.S. Navy, President, Naval War College  
*The U.S. Naval War College*

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## PRESIDENT'S FORUM

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IT IS MY DIFFICULT DUTY to advise our many readers of the passing of one of our treasured professors, Dr. William F. Bundy, who passed away on December 15. Our College is blessed with a host of remarkable researchers and educators, and Will's body of work and connections will stand as a lasting example to and enduring source of motivation for this talented group.

Professor Bundy's life cannot be summed up easily, because he impacted so many people in wildly varying ways. He was keenly aware of his legacy as one of the Centennial Seven—the first seven African Americans to command a submarine in the first hundred years of our nation's submarine force. With that awareness came his commitment to mentoring and guiding Naval War College students, faculty, and staff of all races and ethnicities. He left an indelible imprint on their experiences at the College and their career experiences going forward. It was heartening to see that all five of the surviving members of the Centennial Seven gathered in Rhode Island to pay their respects to Will at his funeral.

Those who had the opportunity to work with Professor Bundy can attest to his untiring work ethic. He constantly engaged other faculty members and collaborated on new and innovative ideas. He was extremely proud of his advanced research project work with the Gravely Group. Honoring Vice Admiral Samuel L. Gravely Jr., the first African American naval officer to command a U.S. combatant ship, Dr. Bundy transformed the group by looking at current technical challenges of naval operations and created a place where he also could educate, mentor, and inspire officers from across all the services.

As Pericles said, "What you leave behind is not what is engraved in stone monuments but what is woven into the lives of others." Professor Bundy wove his approach to life into the many people with whom he interacted, and because of

that he made the Naval War College, the Navy, and our community so much better. His presence will be carried on in the continued work on his various projects all around the College. Dr. Bundy will be missed by us all.

In other events around the College in recent months, our Center for Naval Warfare Studies (CNWS) had the opportunity to showcase its vast wargaming capabilities to the Department of the Navy's Chief Learning Officer (CLO), Dr. John Kroger, in December. Our War Gaming Department combines a depth of operational experience with a wide breadth of academic expertise in the oldest military operations research method to provide optimal output for the Navy and Department of Defense (DoD). During the CLO's visit, we highlighted the wide variety of events the College supports to the acting SECNAV's principal adviser for education.

Over the past fiscal year, our wargaming team executed more than forty events, including eight large-scale war games for DoD and numerous other efforts, both inside and outside the College. One of these war games was an ongoing bilateral effort with a critical ally, another was the first in a series of trilateral war games with two key allies, and one was a large, strategic-level war game involving the whole of the U.S. government. In addition, War Gaming faculty are leading a NATO research task group on innovation in analytical war gaming, which is the largest systems analysis research effort currently under way in NATO and a key component in NATO's modernization mission. With the most sophisticated facilities and a widely respected team of professionals, we provide a service to our Navy and our nation that no other institution in the world can match.

Continuous advancements in our wargaming capabilities were highlighted when CNWS was selected to design and execute the Globally Integrated War Games 2020 (GIWG 20-1 and GIWG 20-2) for the Chairman of the Joint Chiefs of Staff (CJCS). This largest and most complex game to date tackled pressing joint global-integration and force-design issues. Over four hundred personnel with an average of seventeen years' experience in their individual warfare specialties participated in GIWG 20-2, including thirty-seven flag and general officers and senior executives from over sixty commands across DoD and the Intelligence Community. Additionally, forty-one senior leaders, among whom were eighteen four-star flag and general officers (including the CJCS, the vice chairman, combatant commanders, and service chiefs), participated in the Senior Leader Event on the final day of the game. The CJCS has directed the Joint Staff J7 to use findings from GIWG 20 to inform joint concepts of operation and future joint-force design and development.

Finally, I'd like to report that the College recently dedicated our command conference room in memory of the late Vice Admiral James Bond Stockdale,

USN (Ret.). As President of the Naval War College from 1977 to 1979, he created a military ethics course that has proved timeless and enduring. Universally known as the “Stockdale course,” the Foundations of Moral Obligation class still is being taught more than forty years after Stockdale’s departure and is one of the College’s most popular elective courses.

The Stockdale Conference Room features paintings, books, and photographs depicting Stockdale’s career, including the 1976 ceremony in which he was awarded the Medal of Honor by President Gerald R. Ford for his courage and leadership during his seven years as a prisoner of war in Vietnam. Books lining the shelves of the conference room include Stockdale’s own work *Thoughts of a Philosophical Fighter Pilot* and, with his wife, Sybil Stockdale, *In Love and War*. Also represented are books that Stockdale credited with influencing him—in particular, the work of the Greek thinker Epictetus, whose ideas about Stoicism helped Stockdale endure his torture and captivity.

At the ceremonial dedication on December 4, Stockdale’s eldest son, Dr. James B. Stockdale II, said that nothing would make his father more proud than to see his life’s work continuing: “Dad would be positively honored, and he would be humbled. He was a realist, and when he left the War College, it was his earnest hope that his work might continue in some way. He would be grateful that so many took his words to heart and made them a part of their professional and personal lives.”

It is hard to overstate just how much of an effect Admiral Stockdale had on the United States Navy and our ideas about moral foundations, ethical behavior, philosophy, and the profession of arms.

As we embark on a new decade, we do so with a renewed commitment to the professional education and development of our students, and to the research and analysis that will enable the Navy and all of DoD to defend our nation and its allies against those who might challenge the concepts and values we hold so dear.



SHOSHANA S. CHATFIELD

*Rear Admiral, U.S. Navy  
President, U.S. Naval War College*

*(If you are interested in reading our full statement on the passing of Professor Bundy, it is available on our website at [www.usnwc.edu/News-and-Events/News/NWC-Statement-on-the-Passing-of-Professor-William-Bundy](http://www.usnwc.edu/News-and-Events/News/NWC-Statement-on-the-Passing-of-Professor-William-Bundy).)*



*Rear Admiral Shoshana Chatfield is the fifty-seventh President of the U.S. Naval War College and a career naval helicopter pilot. A native of Garden Grove, California, she graduated from Boston University in 1987 with a bachelor of arts in international relations and French language and literature. She received her commission through the Naval Reserve Officers Training Corps in 1988 and earned her wings of gold in 1989. Chatfield was awarded the Navy's Political/Military Scholarship and attended the Kennedy School of Government, receiving a master in public administration from Harvard University in 1997. In 2009, the University of San Diego conferred on her a doctorate of education in leadership studies.*